

Ease Development Services has been established by Andy Cook after the successful completion of The Scarlet hotel. As can be seen Andy acted as the Clients Project Manager for the scheme, but hopefully this full CV of his experience gives you a feel for the types of roles undertaken throughout his career and variety of projects worked on. You can also appreciate the range of the project values.

We hope that by reading the through this profile you are comforted that your project is in safe hands.

Qualifications: BSc(Hons) Building, MCIOB.

Personal: Aged 42, married with young family, living in South Devon.

Employment History

Employer: Bedruthan Steps Hotel **Date:** April 2008 to October 2009

Position: Clients Project Manager

The Scarlet, Mawgan Porth, £12 million – The Scarlet is an exclusive 37 bedroom hotel, with Spa, sat on the Cliffside over Mawgan Porth beach. The directors had a complex brief with Sustainability a key deliverable. Whilst working for Kier Western, and because of my involvement with the Eden Project, I was approached by the hotel to sit in on a workshop they were having with regard to the development of the hotel. From this meeting I began to offer advice and guidance on all construction, contractual, commercial and project delivery issues. After a couple of months the board of the hotel offered a fixed term contract to assist with the delivery of the project. The role encompassed all manner of construction related elements including co-ordinating the contractual appointment of the selected main contractor and consultants, tendering further consultants and specialist contractors and then managing the delivery of the main contract and the 5 specialist fit-out contractors.

As the hotels core business is not development there was also the need to instigate, co-ordinate and manage the processes associated with construction projects such as risk registers, cost code systems, drafting a Project Execution Plan, dealing with bank monitoring surveyors, forecasting, programming, devising procurement strategies for various elements of the project. Two other key elements of the role was to implement and maintain the spirit of the partnering agreement to all key members of the project and secondly to devise a method that simply ensured the clients Sustainability objects were being met through the development of the project.

Whilst working on The Scarlet Project I have also been putting time into supporting some other projects in the South West these include a new wood pellet plant in mid Cornwall, an Enterprise Centre for a homeless mission in Torbay and working with the Eden Project on schemes on their existing site and further afield.

Related links: <http://www.scarlethotel.co.uk/index.asp>

Employer: Kier Western

Date: August 2007 to March 2008

Position: Project Manager

The Boatyard, Plymouth, £24 million – The project was a mixed use waterside scheme on Sutton Harbour, Plymouth. It included new BBC studios, car park, restaurants, shops, social housing and private housing. The role involved taking the project through the second stage of the 2 stage tender process, appointing and managing the design team and commencing the works on site. This included significant design work to reduce the ground risks on the site caused by Archaeology, contamination, underlying strata and the porous nature of the harbour wall. Through this process significant time was spent dealing with the needs and issues relating to the stakeholders and future tenants. Works commenced on site and the groundworks and substructure elements were completed before the project was put on hold when the residential developer pulled out of the scheme.

Employer: Sir Robert McAlpine

Date: April 1999 to July 2007

Position: Project Manager

St Austell Town Centre, £42 million - Taking the contract, for a mixed use retail, leisure and residential scheme, through the second stage of a 2 stage tendering process. Initially the scheme was exceeding the cost plan, with significant ground risk, but led the design team to develop a more economic foundations and earthworks solution that brought the Project in line with the Clients expectation. Role included selecting and appointing design team and key package contractors. Works started on site in Summer 2007.

Related links: <http://www.sir-robert-mcalpine.com/> and <http://www.whiteriverdevelopments.co.uk/index.htm>

CBay Cardiff, £14 million – The project was an extension to the Wales Millennium Centre to form an Orchestral Recording Studio, and associated facilities, for BBC National Orchestra of Wales. This Project required a lengthy design and negotiation stage prior to all parties signing-up to the final scheme. As the Project Manager through the second stage ensured that the project specific challenges were addressed included exacting acoustic performance, very complex ground conditions,

tying in to existing structures and satisfying all parties and shadow consultants. Works started on site April 2007.

Related Links: www.bbc.co.uk/wales/now/sites/orchestra/hoddinott_hall.shtml

Eden Project – Phase 4, £27 million - McAlpine Joint Venture, Sir Robert & Alfred's, fourth phase as Design & Build contractor at The Eden Project consisted of initially taking briefs for up to 16 schemes and developing them to enable a planning permission to be granted for a scheme within Eden's total Phase 4 anticipated budget of £105 million. With permission granted we assisted The Eden Project attain funding for the scheme totalling £36 million. With the granted money Eden proceeded with 12 schemes varying in content from back of house accommodation, infrastructure, improved visitor experience and a new Education facility. The site team would take each of the schemes and formulate contractor proposals and negotiate with the Clients advisors for each of these schemes. Various commercial arrangement were used, but predominately GMP's with pain and gain mechanisms. All projects were delivered in line with the Clients budgets and timescales and all returned a profit to the Joint Venture. The role of Project Manager for the Joint Venture was very autonomous reporting to the Joint Venture Board every 2 to 3 months. The Phase 4 development attained high standards for sustainable building and has received numerous awards for Design, Building Service installation, considerate contractor's scheme and continues to do so.

Eden Project – Phase III, £8 million - Following Eden's success after the initial opening the Joint Venture were kept employed providing facilities to deal with Eden's overwhelming visitor numbers. Was promoted to Project Manager and responsible for delivering various projects including temporary office and staff welfare, increased car parks, infrastructure improvements, improved visitor facilities and a new office block for the to house administration and research staff valued at £3million.

Related links: <http://www.edenproject.com/>

Bristol Regional Office - During the gap between works at Eden worked at the regional office at Bristol on numerous tenders, both building and civils. This gave a good insight into the estimating process and tender settlements. Whilst at regional office received planning and programming training.

Eden Project – Phases I & II, £68 million - Joined Sir Robert McAlpine to work on the Joint Venture at the Eden Project as the Senior Engineer responsible for the various buildings. These included Visitors Centre, Restaurants, Back of House areas, education, plant areas, catering kitchens and substations. Total value of the buildings was in the region of £15 million with various handovers over the 2 year contract period.

Employer: Birse Construction

Date: 1992 to 1999

Final Position: Site Agent

Madejski Stadium, Reading, £28.5 million - The project was a partnering project which included client, consultants, main contractor and key subcontractor: steel frame, building services and cladding. The 60 week programme included for remediation of an old council tip and constructing a 25,000 seat stadium in time for the first game of the football season. Role was Site Agent for structures, and included CFA piling, groundwork's, steel frame, precast concrete terracing, wall and roof cladding, turnstiles and all finishes within the bowl including the pitch. The job was successfully finished in time for the opening game of the season and returned a good margin to Birse.

Related links: www.readingfc.co.uk/page/Stadium/0,,10306~418118,00.html

Peugeot, Ryton Plant Extension, £3.5 million

Argos Distribution Depot, Stafford, £18.5 million

Didcot B Power Station, £40 million

Asda Distribution, Depot, Didcot, £8.5 million

HMP Parkhurst, Refurbishment, £12 million

Nuffield Hospital, Grimsby, £3 million

HMP Armley, Refurbishment, £3 million

Taunton Hospital, £24 million

Employer: Tarmac Major Projects

Date: 1990 to 1991

Final Position: Site Engineer

Bromley Town Centre, £108 million

Nationwide Anglia Headquarters, Northampton, £40 million